

Reimagining International Mobility Through Blockchain: A Model for End-to-End Recruitment, Legal Compliance, and Stakeholder Trust

Aleksandar Ivanovic
Enon Solutions
Belgrade, Serbia
aleksandar@enonsolutions.com
0009-0008-7228-7799

Danica Sovtić Faculty of
Organizational Sciences
University of Belgrade
Belgrade, Serbia
danica.sovtic@gmail.com
0009-0002-8601-1642

Ivana Mandic
Workster
Belgrade, Serbia
ivanamandic@gmail.com
0009-0000-6862-3018

Aleksandra Trpkov
Faculty of Organizational Sciences
University of Belgrade
Belgrade, Serbia
aleksandratrpkov1@gmail.com
0009-0007-7211-046X

Lazar Markovic
Faculty of Organizational Sciences
University of Belgrade
lmarkovicbb@gmail.com
0009-0003-6819-2539

Daniel Bjelica
University Clinical Center of
Vojvodina
Center for Radiology
Novi Sad, Serbia
daniel.bjelica@kcv.rs

Abstract— International labor mobility encompasses a complex network of processes and stakeholders, including governmental bodies, employers, recruitment firms, and legal institutions, all functioning within and across varied legal frameworks. This multifaceted landscape frequently results in procedural inefficiencies, lack of transparency, and increased vulnerability to fraud and regulatory breaches. This paper introduces a conceptual framework for a blockchain-based ecosystem intended to streamline international labor mobility. By leveraging decentralized, transparent, and tamper-resistant technologies, the proposed system seeks to address critical inefficiencies and build trust among participants. Central to the framework are smart contracts, secure digital identities, and interoperable legal modules that collectively enable safer recruitment practices, enforce regulatory standards, and automate key procedural interactions. This paper lays the theoretical groundwork for future implementation, offering a vision for more secure, efficient, and equitable cross-border workforce mobility.

Keywords—*blockchain; international mobility; smart contracts; digital identity; cross-border recruitment; legal compliance; decentralized governance*

I. INTRODUCTION

Global labor mobility constitutes a critical driver of economic development and demographic equilibrium, facilitating the cross-border exchange of human capital and expertise. Despite its growing importance, the infrastructure supporting international labor mobility remains fragmented and opaque, characterized by a multitude of stakeholders - including state authorities, employers, recruitment intermediaries, legal entities, and migrant workers - operating within divergent and often incompatible regulatory regimes. This lack of harmonization frequently results in administrative inefficiencies, extended processing durations, and heightened exposure to fraudulent and exploitative practices.

Conventional recruitment and migration mechanisms are predominantly reliant on decentralized databases, manual documentation processes, and paper-based verification systems, all of which are vulnerable to inaccuracies, data manipulation, and human error. Furthermore, the

heterogeneity of legal standards across jurisdictions presents significant obstacles to the consistent enforcement of labor contracts, the safeguarding of migrant rights, and compliance with immigration protocols. These systemic faults are further enhanced by the absence of secure, verifiable systems for tracking essential cross-border transactions, such as employment agreements, visa issuances, and identity authentications.

Blockchain technology has emerged as a promising new technology capable of addressing these structural challenges through its decentralized, transparent, and tamper-resistant data management. The use of smart contracts, programmable agreements that self-execute upon meeting predefined conditions, offers a novel mechanism for automating and securing bilateral arrangements, including employment offers, visa sponsorships, and regulatory compliance, thereby reducing reliance on intermediaries.

This study proposes a blockchain-enabled framework for managing international labor mobility, grounded in a digital ecosystem that incorporates core elements such as verifiable digital identities, credential authentication infrastructures, and smart contractual mechanisms for employment and immigration processes. The framework is designed to map the interactions among principal actors - migrants, employers, recruitment agencies, and governmental bodies - while promoting procedural transparency, legal clarity, and stakeholder trust.

The structure of the paper is as follows: Section 2 contextualizes blockchain technology within the domain of labor mobility and lists prevailing systemic barriers. Section 3 introduces the proposed framework, its architecture, constituent components, and stakeholder dynamics. Section 4 explores critical implementation factors, including legal interoperability, digital identity management, data protection, and system interoperability. Section 5 evaluates the model's impacts, discusses its limitations, and identifies avenues for future inquiry and practical application.

II. BACKGROUND AND MOTIVATION

Blockchain is a distributed ledger technology designed to securely and transparently record transactions across

decentralized networks. In contrast to conventional centralized architectures, blockchain removes the need for trusted intermediaries by employing cryptographic protocols and consensus algorithms that validate and synchronize data across participating nodes. Transactions carried out on the blockchain are immutable and timestamped, thereby producing an auditable, tamper-evident historical record that enhances data integrity and trust.

An addition to blockchain are smart contracts - autonomous code-based protocols that execute contractual terms upon fulfillment of predefined conditions. Smart contracts significantly reduce administrative burdens, mitigate enforcement ambiguities, and lower the likelihood of contractual disputes. They also remove intermediaries by facilitating direct peer-to-peer agreements without the necessity for third-party arbitration [2]. Rooted in the foundational theory of cryptographically enforceable commitments, the development of smart contracts continues to advance across both technological and legal dimensions [3]. In cross-jurisdictional labor mobility systems, smart contracts can facilitate complex processes such as work authorization issuance, credential validation, and conditional remuneration - executed securely and efficiently without dependence on external validators.

2.1. The Complexity of International Labor Mobility

The governance of international labor mobility is characterized by a fragmented and multilayered institutional architecture comprising various stakeholders, including migrant workers, private recruitment firms, multinational employers, immigration authorities, legal practitioners, and supranational regulatory entities. Each stakeholder operates within distinct legal mandates, maintains proprietary databases, and adheres to divergent regulatory standards, frequently lacking interoperable systems or structured data-sharing protocols. This institutional disaggregation limits coordination and fosters systemic inefficiencies, particularly in the domains of document authentication, legal compliance monitoring, and the enforceability of cross-border employment contracts.

Key challenges include:

- Credential fraud and document forgery, especially in qualifications, licenses, and identity verification.
- Legal and regulatory inconsistencies across countries, complicating work permit issuance and labor rights enforcement.
- Lack of centralized, trustworthy data accessible to all actors in the recruitment chain.
- Vulnerabilities in migrant protection, such as unauthorized contract changes, illegal fees, or human rights violations.

These gaps not only increase administrative costs and procedural delays but also expose migrant workers to exploitation and reduce trust among institutions. Existing recruitment and credentialing systems remain highly vulnerable to fraud and opaque data handling, highlighting the need for verifiable and tamper-proof infrastructures [4]

2.2. The Case for a Blockchain-Based Approach

The decentralized and cryptographically secure infrastructure inherent to blockchain technology presents a

promising avenue for addressing fundamental deficiencies in existing labor mobility frameworks. A blockchain-enabled ecosystem has the potential to deliver:

- Tamper-proof credential verification, allowing trusted authorities (e.g., universities, licensing boards, embassies) to issue digitally signed records.
- Smart contract automation of employment terms, visa processes, wage disbursement, and compliance tracking.
- Interoperable stakeholder access, where governments, employers, and intermediaries operate on a shared, permissioned ledger that enforces transparency and auditability.
- Built-in compliance mechanisms, enabling real-time enforcement of labor laws and migration policies through programmable logic.

By embedding normative frameworks and trust mechanisms directly within the architecture, blockchain technology offers the potential to transform international labor mobility from a fragmented, actor-centric system into a coherent, rules-based digital infrastructure [5].

Building upon this conceptual foundation, the present study introduces a governance model that positions blockchain as the central enabler of international recruitment and mobility coordination.

III. PROPOSED MODEL FOR A BLOCKCHAIN MOBILITY ECOSYSTEM

This section presents a conceptual framework for a blockchain-enabled international mobility ecosystem. The proposed architecture aims to ensure end-to-end transparency, operational efficiency, and regulatory compliance throughout the cross-border labor recruitment process. It integrates principal stakeholders - including migrant workers, employers, recruitment intermediaries, governmental authorities, legal entities, and regulatory organizations - into a decentralized, trust-centric digital environment. Utilizing smart contracts, verifiable digital identities, and tamper-proof data ledgers, the ecosystem facilitates the automation and securitization of each phase within the international labor mobility lifecycle.

3.1. Model Architecture and Design Principles

At the core of the proposed ecosystem is a permissioned blockchain infrastructure, wherein only verified and authorized entities are granted access to participate. Each stakeholder is assigned a cryptographically secured digital identity and operates through network nodes responsible for recording and validating key transactions—such as employment agreements, visa applications, credential authentications, and compliance verifications. All entries are timestamped and immutable, ensuring transparency, auditability, and legal enforceability. This identity layer may leverage self-sovereign identity (SSI) frameworks, which enable individuals to retain control over their credentials while maintaining institutional verifiability [6].

Smart contracts function as legally cognizable, programmable instruments that define and enforce transactional relationships among stakeholders. For instance, an employment agreement between a migrant worker and an employer can be codified into a smart contract that specifies

wage terms, work hours, visa requirements, and procedures for dispute resolution. Once deployed, these contracts self-execute based on predefined conditions, thereby minimizing manual intervention and contractual ambiguities.

The system architecture is designed to support modular integration with existing national infrastructures, including immigration databases, labor regulation systems, and consular services. This ensures technical interoperability and adherence to jurisdiction-specific legal standards.

3.2. Stakeholders and Their Roles

The following table outlines the key actors in the proposed ecosystem, their responsibilities, and how they interact within the blockchain infrastructure:

TABLE I. STAKEHOLDER ACTIVITIES

Stakeholder	Role/Function	Blockchain-Based Activities
Migrant Worker	Seeks employment abroad and initiates the recruitment process.	Holds a verifiable digital identity Submits credentials Signs smart contracts
Recruitment Agency	Facilitates candidate screening, placement, and initial matching with employers.	Verifies candidate documents Initiates recruitment contracts Logs activities
Employer	Provides job offers, manages work conditions, and fulfills legal obligations.	Posts job offers Deploys smart contracts Initiates payment & compliance workflows
Host Government	Issues visas, work permits, and ensures labor law compliance.	Validates contract conditions Links to immigration system Logs permits issuance
Educational/ Certifying Body	Issues qualifications and professional licenses.	Uploads digital credentials Signs credentials on-chain for verification

Stakeholder	Role/Function	Blockchain-Based Activities
Legal Entity	Handles disputes, grievances, and contract breaches.	Accesses immutable audit trails Executes smart contract-based arbitration
Financial Institution	Facilitates salary disbursement, remittances, and tax processing.	Executes programmable payments Issues wage receipts Verifies tax compliance
Regulatory Authority / International Body	Monitors compliance with international labor standards and treaty obligations.	- Audits system transactions - Generates real-time compliance reports

IV. IMPLEMENTATION CONSIDERATIONS

Although the proposed blockchain-based mobility ecosystem presents a promising framework for enhancing the security and efficiency of global labor markets, its successful deployment necessitates rigorous consideration of technical infrastructure, legal harmonization, governance mechanisms, and cross-border policy alignment. The system's efficacy hinges not only on the integrity and scalability of its technological foundation but also on its capacity to navigate and integrate with the heterogeneous and dynamically evolving international regulatory environment.

4.1. Blockchain Architecture and Platform Choice

The proposed system is envisioned to function on a permissioned blockchain architecture, wherein participation is restricted to authenticated and authorized entities, including governmental agencies, licensed recruitment firms, accredited employers, and officially recognized credentialing institutions. This design paradigm enables a calibrated balance between transparency and data confidentiality, ensuring that sensitive personal and institutional information is accessible exclusively to relevant actors, while maintaining the verifiability of public audit trails.

Enterprise-grade platforms such as Hyperledger Fabric, Corda, and Quorum offer robust permissioned frameworks tailored to such applications. These platforms provide modular capabilities in governance, identity management, and interoperability - features essential for managing the complex requirements of transnational labor mobility. Furthermore, their high transaction throughput and

customizable smart contract functionalities make them well-suited for automating regulatory compliance and formalizing employment agreements across jurisdictions [7].

4.2. Legal Validity and Cross-Border Enforcement

A principal challenge in the deployment of blockchain-based labor mobility systems is the legal recognition and enforceability of smart contracts across diverse jurisdictions. This complexity is exacerbated by inconsistent national legal standards, which impede the uniform interpretation and application of blockchain-mediated agreements [8]. Although a growing number of jurisdictions have begun to acknowledge the legitimacy of digital contracts, substantial discrepancies persist regarding their legal standing and enforcement mechanisms.

- To mitigate these challenges, the proposed system must incorporate the following legal design features:
- Jurisdiction-specific contract templates, pre-validated by relevant legal authorities to ensure compliance with domestic legal norms;
- Layered legal interoperability, wherein the execution of smart contracts corresponds with conventional legal documentation requirements;
- Embedded compliance protocols that ensure adherence to immigration, labor, and fiscal regulations applicable in both origin and destination countries.

Effective implementation of these measures will necessitate active collaboration with international legal bodies and standard-setting organizations to establish harmonized legal frameworks for the cross-border recognition and enforcement of blockchain-enabled contracts.

4.3. Digital Identity, Privacy, and Data Sovereignty

Digital identity management forms the foundational layer of the proposed ecosystem and must achieve an optimal balance between individual privacy, institutional verifiability, and user autonomy [9]. Self-sovereign identity (SSI) frameworks offer a viable model, allowing users to retain control over their credentials while enabling institutional actors to verify claims without direct access to underlying personal data.

- To ensure compliance with global data protection regimes - such as the General Data Protection Regulation (GDPR) and Convention 108+ - the system architecture should incorporate the following principles:
- Off-chain storage of personal data, referenced via encrypted cryptographic hashes to maintain data integrity while minimizing on-chain exposure;
- Selective disclosure capabilities, allowing individuals to share only the minimal amount of information necessary for a given transaction;
- Revocable access permissions, affording users dynamic control over the visibility and duration of data access.

Moreover, adherence to data sovereignty norms is imperative, particularly in the context of international data transfers. Many jurisdictions require localized data hosting or impose restrictions on cross-border data sharing, necessitating that access control protocols within the

blockchain infrastructure be adaptable to country-specific legal mandates.

4.4. Integration with Existing Systems and Infrastructure

To achieve operational scalability, the blockchain-based mobility ecosystem must be capable of seamless integration with existing governmental and institutional infrastructures. These include labor management systems, immigration databases, consular information platforms, financial APIs, and educational credentialing networks.

Integration may be facilitated through standardized RESTful APIs, machine-readable data formats such as JSON-LD, and interoperable communication protocols like DIDComm and Verifiable Credentials. In instances where legacy systems lack native integration capabilities, middleware or data bridging solutions may be employed to enable interoperability. Crucially, the system must support backward compatibility with heterogeneous legacy architectures and adhere to standardized protocols to facilitate real-time, cross-system data exchange and coordination [10].

4.5. Governance and Stakeholder Coordination

The deployment of a transnational blockchain-based labor mobility system necessitates a comprehensive governance framework that delineates participant roles, institutional responsibilities, and mechanisms for conflict resolution. Core governance principles should encompass:

- Decentralized authority: A multilateral governance structure shared among international stakeholders, ensuring that no single nation or institution exerts unilateral control;
- Transparent onboarding procedures: Systematic identity verification and role accreditation protocols for all participating nodes to safeguard network integrity;
- Smart contract review committees: Panels of legal and technical experts responsible for validating standardized contract templates prior to deployment;
- Consensus-driven upgrade protocols: Institutionalized mechanisms allowing stakeholders to propose, deliberate, and vote on systemic modifications.

This governance architecture must be sufficiently adaptive to accommodate evolving legal, regulatory, and technological landscapes, while upholding foundational tenets of transparency, accountability, and legal neutrality. Precedents for distributed governance in public-sector blockchain implementations demonstrate the viability of such models for cross-border coordination [11]. Although the enabling technologies are relatively mature, effective implementation remains contingent upon resolving cross-jurisdictional legal complexities, establishing secure identity frameworks, and fostering inclusive, collaborative governance structures.

V. DISCUSSION AND CONCLUSION

This study has introduced a blockchain-based framework for managing international labor mobility via a decentralized, transparent, and legally interoperable digital infrastructure. The proposed model addresses enduring inefficiencies in global labor recruitment - such as credential fraud, non-transparent intermediaries, and inconsistent regulatory

compliance - by leveraging verifiable digital identity systems, smart contractual mechanisms, and coordinated stakeholder engagement within a unified, permissioned blockchain environment.

5.1. Discussion

The potential impact of the proposed system is multifaceted. For migrant workers, it offers secure access to verified employment opportunities, transparent contractual terms, and enhanced safeguards against exploitation. Employers benefit from increased operational efficiency through streamlined recruitment processes and automated contract enforcement. Governmental and regulatory entities gain real-time oversight of compliance metrics and legal adherence, thereby strengthening enforcement and policy implementation.

Importantly, the model institutionalizes multilateral governance by embedding transparency, accountability, and auditability across all stages of the mobility lifecycle. This design aligns with global normative frameworks, including the International Labour Organization's Fair Recruitment Initiative and the Global Compact for Safe, Orderly and Regular Migration. Comparable blockchain-enabled governance models have demonstrated efficacy in similarly regulated domains such as clinical trials and intellectual property rights management [12].

Nevertheless, critical limitations must be acknowledged. The framework remains theoretical and has not yet been validated through empirical deployment or pilot studies. Legal recognition of blockchain-mediated agreements varies considerably across jurisdictions, complicating enforceability. Moreover, large-scale implementation is likely to encounter substantial institutional, technical, and political barriers. Successful adoption will require coordinated commitment from a broad spectrum of stakeholders - particularly sovereign governments and international legal institutions. However, institutional inertia and legal conservatism continue to pose formidable obstacles to public-sector blockchain adoption [13].

5.2. Conclusion

Future research should prioritize multi-stakeholder engagement, the development of functional prototypes, and the implementation of controlled pilot programs within strategically selected migration corridors. Concurrently, legal scholars and policymakers must collaborate to establish standardized frameworks for the cross-jurisdictional recognition and enforcement of blockchain-based contractual instruments. By addressing these legal, technical, and institutional challenges, the proposed model offers a credible foundation for advancing a more ethical, efficient, and accountable global labor mobility architecture - one in which

trust is not presumed, but structurally embedded within the system's design.

REFERENCES

- [1] M. I. Zacky, S. Helmi, and I. D. Cella, "Smart Contracts on the Blockchain: Design, Use Cases, and Prospects," *Blockchain Front. Technol.*, 2023, doi: 10.34306/bfront.v3i1.363.)
- [2] A. Jha, S. Dubey, and H. U. Kumar, "Transaction System Based on Blockchain Technology using Smart Contract," *INTERANTIONAL J. Sci. Res. Eng. Manag.*, 2023, doi: 10.55041/ijrsrem18100.
- [3] M. Abdelhamid and G. Hassan, "Blockchain and Smart Contracts," *Proc. 8th Int. Conf. Softw. Inf. Eng.*, 2019, doi: 10.1145/3328833.3328857.
- [4] R. Sulaiman, A. Alamsyah, and P. Wulansari, "Reshaping the Future of Recruitment through Talent Reputation and Verifiable Credentials using Blockchain Technology," *2022 10th Int. Conf. Inf. Commun. Technol. ICoICT*, pp. 316–321, 2022, doi: 10.1109/ICoICT55009.2022.9914891.
- [5] J. Singh, S. Rani, and P. Kumar, "Blockchain and Smart Contracts: Evolution, Challenges, and Future Directions," *2024 Int. Conf. Knowl. Eng. Commun. Syst. ICKECS*, vol. 1, pp. 1–5, 2024, doi: 10.1109/ICKECS61492.2024.10616652.
- [6] A. Kumar, "Harnessing Blockchain and Smart Contracts for Next-Generation Digital Identity: Enhancing Security and Privacy," *Int. J. Res. Appl. Sci. Eng. Technol.*, 2025, doi: 10.22214/ijraset.2025.67058.
- [7] C. K. and R. Kesavamoorthy, "Evolution of Blockchain and Smart Contracts: A State of the Art Review," *2023 Int. Conf. Intell. Syst. Commun. IoT Secur. ICISCOIS*, pp. 235–240, 2023, doi: 10.1109/ICISCOIS56541.2023.10100456.
- [8] J. Szabo, C. Bernard, and L. Philip, "Legal Implications and Challenges of Blockchain Technology and Smart Contracts," *Comput. Life*, 2024, doi: 10.54097/ztn2w848.
- [9] S. R. M. Sekhar, G. Siddesh, S. Kalra, and S. Anand, "A Study of Use Cases for Smart Contracts Using Blockchain Technology," *Int J Inf Syst Soc Chang*, vol. 10, pp. 15–34, 2019, doi: 10.4018/IJISSC.2019040102.
- [10] R. Roriz and J. Pereira, "IoT Applications Using Blockchain and Smart Contracts," *Adv. Intell. Syst. Comput.*, 2018, doi: 10.1007/978-3-030-02351-5_48.
- [11] "Implementation of Blockchain Powered Smart Contracts in Governmental Services - Consensus." Accessed: May 31, 2025. [Online]. Available: <https://consensus.app/papers/implementation-of-blockchain-powered-smart-contracts-in-corten/cc8b32fd6384548d9d40d2b6224db931/>
- [12] Y. Zhuang, L. R. Sheets, Z. Shae, Y.-W. Chen, J. Tsai, and C. Shyu, "Applying Blockchain Technology to Enhance Clinical Trial Recruitment," *AMIA Annu. Symp. Proc. AMIA Symp.*, vol. 2019, pp. 1276–1285, 2020.
- [13] T. Yüre, "Blockchain Technology – The feasibility and challenges of Smart Contracts," 2019, Accessed: May 31, 2025. [Online]. Available: <https://consensus.app/papers/blockchain-technology-%E2%80%93-the-feasibility-and-challenges-of-y%C3%BCre/flc37ffc606250aabd1c1d44a72e69a4/>